

Director	Annual Budget	Profiled Budget to date	Actual to date	Variance	Adjusted Forecast Outturn	Forecast Variance	Revised Forecast Variance	Proposed Transfer to/from reserves/provisions	Forecast Variance after proposed new reserves.
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Business Transformation	6,496	4,872	4,818	-54	8,134	1,638	1,638	-1,407	231
Chief Executive	309	232	366	134	274	-35	-35		-35
Children, Families & Learning (excluding Schools)	38,127	28,543	28,097	-446	40,729	2,602	2,602	-501	2,101
Corporate Costs	14,687	11,015	10,069	-946	14,546	-141	-141		-141
Corporate Resources (Excluding 7800 Corporate Costs)	19,698	14,774	12,813	-1,961	20,127	429	429	-67	362
SCH&H	46,704	35,028	36,634	1,606	51,340	4,636	4,636	-104	4,532
Sustainable Communities	39,256	29,442	28,813	-629	39,037	-219	-219		-219
Repayment of Transitional Costs	4,600	3,450	3,450	0	4,600	0	0		0
<b>TOTAL Excluding Schools</b>	<b>169,877</b>	<b>127,356</b>	<b>125,060</b>	<b>-2,296</b>	<b>178,787</b>	<b>8,910</b>	<b>8,910</b>	<b>-2,079</b>	<b>6,831</b>
Schools only	766	575	286	-289	766	0	0		0
<b>Total</b>	<b>170,643</b>	<b>127,931</b>	<b>125,346</b>	<b>-2,585</b>	<b>179,553</b>	<b>8,910</b>	<b>8,910</b>	<b>-2,079</b>	<b>6,831</b> *
Transitional Costs	3,762	2,822	3,926	1,104	4,762	1,000	1,000		1,000

\* Before application of PFI reserve

<b>Director</b>	<b>December Forecast Variance after proposed new reserves.</b>	<b>October Forecast Variance after proposed new reserves.</b>	<b>Shift in Variance</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>
Business Transformation	231	117	114
Chief Executive	-35	0	-35
Children, Families & Schools (excluding	2,101	1,909	192
Corporate Costs	-141	-226	85
Corporate Resources (Excluding 7800	362	325	37
SCH&H	4,532	5,091	-559
Sustainable Communities	-219	-48	-171
Transitional Costs	0	0	0
<b>TOTAL Excluding Schools</b>	<b>6,831</b>	<b>7,168</b>	<b>-337</b>
Schools only	0	0	0
<b>Total</b>	<b>6,831</b>	<b>7,168</b>	<b>-337</b>